

## HRDC Supportive Housing Response

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*2025 Montana Opioid Abatement Trust  
Grants-second half of 2025*

### ***HRDC***

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### ***Sara Savage***

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# Application Form

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## *Region Selection*

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To collaborate with someone else on this request, click the blue "Collaborate" button in the top-right corner.

### **Project Name\***

HRDC Supportive Housing Response

**You may only select one Abatement Region, if you are applying for funding from more than one region you will need to fill out and submit a separate application for each region.**

### **Select Multi County Abatement Region OR Metro Region\***

Select the Multi-County Abatement Region **OR** the Metro Region you are requesting grant funds from. Click [HERE](#) for a detailed map of Multi-County Regions and Metro Regions.

Gallatin County Metro Region

### **Regional Funding Request\***

If you are applying to multiple regions, please select all the regions to which you are submitting applications.

N/A

## *Application Overview*

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### **About the Organization/Program\***

Give a brief description of the Organization/Program/Project. Include the mission statement and the services provided.

HRDC has served Southwest Montana for the past 49 years, helping our neighbors overcome hunger, homelessness, and helping them combat the causes and conditions of poverty. We rely on the generosity of those who believe as passionately as we do that everyone should be warm at night. HRDC currently operates comprehensive wrap-around services to our community members in need, including supporting those in treatment and recovery. HRDC's programming (case management and street outreach) and facilities (two shelters, transitional housing and permanent supportive housing) in Gallatin and Park Counties for youth, individuals and families provide critical linkages between our most vulnerable populations and community resources. These services are designed to make the experience of homelessness rare, brief and non-recurring. Unhoused youth, individuals and families need a roof overhead but also access to social services, counseling and resources for finding support and housing. Our programs provide a crucial stepping stone for individuals to transition out of homelessness and towards self-sufficiency and economic stability.

## What category does the program fit into\*

Check the category/categories the program fits into. You may select more than one option.

Click [HERE](#) for a list of approved opioid remediation uses

Prevention

Recovery

## Exhibit E List of Opioid Remediation Uses

*Schedule A - select all that apply*

E. EXPANSION OF WARM HAND-OFF PROGRAMS AND RECOVERY SERVICES

## Exhibit E List of Opioid Remediation Uses

*Schedule B - select all that apply*

B. SUPPORT PEOPLE IN TREATMENT & RECOVERY

C. CONNECTIONS TO CARE

D. ADDRESS THE NEEDS OF CRIMINAL JUSTICE-INVOLVED PERSONS

## How does the program meet the Opioid Remediation Guidelines\*

Provide a detailed explanation of how the program fits into the approved Opioid Remediation Guidelines selected in the above question.

*Please be specific*

HRDC's work is closely aligned with the Opioid Remediation Guidelines. The expansion of warm hand-off programs and recovery services matches HRDC's mission to provide holistic person based services to support them on their journey to self-sufficiency. Foundational to HRDC's work is service provision in housing, transportation, food insecurity, employment support and high quality early childhood education and care. We understand that these key linkages support not only people in treatment and recovery, but strengthen our entire community.

The 2025 Point In Time count for the HRDC service area indicated a 23% increase in the number of people experiencing homelessness. In Gallatin County, 10% (11,896) of the population are individuals living in poverty. Homelessness has increased by more than 40% between 2019 and 2022. There are currently over 70,000 cost-burdened households in the HRDC service area.

In recent years, changing housing markets have created increasing difficulties for local families seeking to secure and maintain permanent housing. We recognize that these markets can be even more challenging to navigate for individuals with OUD and/or co-occurring SUD/MD conditions. The rapidly escalating housing costs in our community led to a spike in individuals and families who are living in cars, vans and RVs on city streets. Outreach team members visit encampments to provide individuals with basic needs like food and warm clothing and then discuss programs that might remove their barriers to stable housing.

Upon connecting with our services, customers are engaged based on their current situation and supported by case managers and peer-support specialists to work towards their individual goals. This support includes accessing supportive housing, engaging in peer-led recovery activities at our Drop-in Center, and gaining access to mainstream resources.

### New Program or Existing\*

Is the funding intended for a new program or to expand an existing program?

A proposed supplement or expansion to a program.

## Fiscal Information

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### Requested Amount\*

\$400,000.00

### Program Budget\*

How will the funds be allocated? Attach a detailed line item budget breakdown for the program. If the funds are intended for a multi-year program please specify the amount budgeted for each year.

HRDC Homeless Services Program Budget FY25.xlsx - Budget.pdf

### Source of Funding\*

Does the program currently receive funding from another source? If yes, please explain in detail. (i.e. amount, funding source, etc.)

Grant funding is intended for the creation or expansion of opioid prevention, treatment, and recovery projects. The money is **NOT** meant to replace or supplant existing funding.

HRDC has significant diversity in funding sources and programs we administer. Our current year projected deficit is over \$650,000, and although most programs operate sustainably, our largest deficit is in operating an emergency shelter due to it being our largest non-grant funded program. MOAT funding in the past year was critical to our ability to continue to provide this service, and we are excited to continue to offer high levels of care with our continued partnership. HRDC is engaging with community partners to address this gap in funding, including local government and community foundations. There are significant variations in our annual financials but our primary operations are stable based on stable annual grants and a healthy fundraising base. Financially, HRDC continues to operate very efficiently. Our general administration expense ratio is less than 10% of our total annual expenses of operations based on HRDC's Consolidated Statement of Functional Expenses for fiscal year 2023-24. In addition, our Fundraising and Outreach & Communication activities represented 3% of our annual expenses during the Fiscal Year.

Expanded Emergency and Supportive Housing programming, supported by this funding, would significantly benefit the community. Currently, these programs are financed through a combination of Federal, State, and local grants, contracts, and philanthropic contributions, as detailed in the attached budget. Our PATH and SOAR contracts facilitate outreach and connection for unhoused individuals in treatment or recovery.

Our supportive housing model leverages various federal and state contracts, such as COC, Housing Choice Voucher, and Permanent Supportive Housing, for rental assistance in occupied units. This year, we are requesting continued support for operational costs associated with providing these vital supportive housing services to our clients.

While our shelter primarily depends on community donations and local foundations for operational expenses, this funding will enable us to enhance guest engagement and service coordination. Specifically, it will allow us to bring more case managers on-site, connect vulnerable populations with essential resources and support and integrate more peer support, and offer a wider range of recovery-based activities to the community with no interruption.

## Do you have a Fiscal Agent\*

No

## Program Abstract

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### Program Description\*

Describe the objectives of this project. Provide a detailed overview of the program, including its purpose, priorities & objectives, and intended results.

HRDC Homeless Services launched in May of 2009 as an emergency rental assistance program and has effectively served the at-risk housing community in preventing homelessness or placing families directly into housing. Homeless Services expanded in 2010 with the addition of a seasonal homeless shelter, providing temporary shelter services to men, women, and families during the winter months. The increase in Bozeman's housing costs resulted in an increased demand for overnight shelter services to the point that, in March of 2021, HRDC adjusted the shelter model at the request of the City of Bozeman to provide year-round shelter services. Currently our facility has averaged over 90 guests per evening throughout the year.

In November 2021, HRDC launched Montana's first and only permanent supportive housing development for chronic homelessness, the Housing First Village. This initiative provides 17 individual cottages to chronically homeless individuals, addressing infrastructure stressors in our community. Residents, who are among the most difficult to house, now have access to on-site services including medical care, mental healthcare, financial literacy, and life skills training.

HRDC implements a deliberate "inreach" strategy for clients utilizing emergency and supportive housing. By fostering an environment where individuals experiencing homelessness can cultivate a sense of belonging and autonomy in pursuing self-sufficiency, we maintain engagement with guests not yet housed. HRDC case managers and partners facilitate purposeful onsite workshops, encompassing peer-supported recovery groups, physical therapy sessions, dental hygiene services, and town hall meetings. These activities occur in the same location where guests can access laundry facilities, showers, and a welcoming space for respite.

The escalating housing costs within our community have precipitated a significant increase in individuals and families residing in vehicles—cars, vans, and RVs—on urban streets. In response to this rise in "urban camping," HRDC conducts street outreach, visiting encampments to provide individuals with essential necessities such as food and warm clothing, subsequently engaging in discussions about programs designed to mitigate their barriers to stable housing.

HRDC Homeless Services are the culmination of comprehensive community and partner planning, innovation, and collaboration. This concerted effort has demonstrably succeeded in enhancing housing stability for the most vulnerable populations within our service area. A diversified funding portfolio has ensured both sustainability and flexibility in program offerings available to men, women, and families experiencing homelessness, thereby enabling HRDC to work toward bridging gaps in community services and supporting our neighbors in treatment and recovery.

## Specific Goals\*

Describe the primary goals your program seeks to achieve. For each goal, explain how the program intends to accomplish it.

HRDC aims to continue to meet and exceed the outcomes achieved in supporting local populations. From the last year, see below;

**Protecting Lives in Extreme Weather Conditions:** By increasing the availability of emergency shelters, we can provide a safe haven for those at risk of exposure, frostbite, and hypothermia. In 2024, zero deaths occurred among the unhoused community due to extreme weather.

**Reducing Strain on Public Services:** Homelessness strains public resources such as healthcare, law enforcement, and emergency services. When individuals have access to shelters and permanent supportive housing, it reduces their reliance on costly emergency medical care, lowers crime rates associated with survival activities, and eases the burden on public services. In the long run, this can lead to cost savings and more efficient resource allocation.

**Outcome:** In Housing First Village alone, we have seen the following data points:

31% decrease in Gallatin County Detention Center bookings for all residents

47.2% increase in behavioral health appointments through Community Health Partners (CHP)

81.5% increase in medical appointments at CHP for preventative health care.

**Supporting a Path to Stability:** Our Homeless Services and Programs offer not just a roof overhead but also access to social services, counseling, and resources for finding support and housing.

**Outcome:** During the previous grant period HRDC's Homeless Services Programming sheltered 633 individuals in our Warming Center, 51 families in our non-congregate family shelter, and 7 youth in our Blueprint home. Street outreach connected with 61 unsheltered individuals. One-on-one peer support and recovery groups offered a safe environment for those in various recovery stages. HRDC helped 6 individuals access inpatient treatment and coordinated with mobile crisis for behavioral health crisis prevention. Our team actively promoted opioid education and harm reduction, including staff training on overdose symptoms. In the past year, HRDC hired a Supportive Housing Manager and a Safety and Support Manager to boost behavioral health and supportive services for staff and customers.

## Evaluation Method\*

Please explain in detail how you will gauge the effectiveness and overall impact of the program. What specific evaluation methods, tools, or metrics will you use to measure success.

HRDC projects, tracks, and evaluates outcomes to inform the approach and effectiveness of programming. Below is a list of the programmatic, individual, family and community outcomes being tracked for HRDC Homeless Services.

## STRENGTHENING AND EXPANDING WRAPAROUND SUPPORTIVE SERVICES FOR HOUSING INSECURE OR UNHOUSED CUSTOMERS:

Increase in availability, access to, and utilization of supportive services

## IDENTIFYING GAPS IN SERVICE PROVISION AND IMPROVING EQUITABLE ACCESS TO SERVICES:

Increase in participation in the program design and evaluation process

Increase in services brought to customers

Reductions in barriers to accessing services for customers

## INDIVIDUAL AND FAMILY OUTCOMES:

Increased utilization of SNAP benefits

Increased access to health care services

Reduced monthly expenses

Increased monthly revenues

Increased food security

Increased availability/access to educational opportunities

Increased availability/access to Head Start programming

Increased access to mental health/behavioral health services

Increased availability/access to transportation services

Increased availability/access to resources for future housing

Increased availability/access to financial literacy training

Increased availability/access to self-sufficiency resources

Increased availability/access to older adult care services

Increased tenure/reduced turnover in affordable housing

## COMMUNITY OUTCOMES

Increased financial stability and literacy for individuals, families, seniors, persons with disabilities, and persons with severely disabling mental illness.

Improved access to support for persons with disabilities

Reduced economic stress for individuals and families

Improved overall economic security for households

Increased individual and family incomes

Improved housing stability for individuals and families

## Data Source\*

What data or evidence will you collect to show you are meeting your program goals? What specific information, metrics and documentation will you provide to demonstrate the program objectives have been achieved.

HRDC has a robust data collection system in place to track and report on the outcomes achieved by our customers. As noted above HRDC has a strong history of blending and leveraging a variety of funding sources, many of which come with their own data management requirements. Across our programming, staff are entering customer data into up to a dozen different data management systems, all of which are tracking specific customer progress and goal achievement. Across all these data systems, HRDC uses Caseworthy as its primary client centered data management system. This allows us to coordinate and track the holistic wrap around services that are provided to the HRDC customers. In addition to robust client demographics, Caseworthy allows our staff to track a variety of services delivered and outcomes achieved through the collaborative process of case management and support. The outcomes listed above are some of the examples of how we will track the impact of our programming on our community.

## Awareness\*

How do you plan to create awareness of this program? Briefly describe what action the program plans to take to create awareness in the community.

HRDC is known in the communities we serve as the bedrock of social services. In addition to the reputation for being the first responder to community needs for over 50 years, our extensive network of community partners has helped us to reach a vast and wide customer base seeking support and services. For those new to the community or unaware of our emergency and supportive housing programming, HRDC spreads awareness through the other wide reaching programming which it operates, such as the three community food banks in Gallatin County, the two preschools and five public school systems we partner with in the county, our public transit system and so many more. All HRDC staff are trained and supported to connect those in need, such as those in treatment or recovery, to the most appropriate resources to support them on their journey to stability.

## *Additional Documents*

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### **Tax Exempt Organization\***

By clicking this box you are confirming the applying organization is a tax exempt organization.

Yes

### **Tax Exempt Determination Letter\***

Please upload a copy of the Organization 501(C)(3) Tax Exempt Determination Letter.

IRS Determination Letter.pdf

**Use this section to upload or explain any additional information regarding the program/organization. ie. a detailed budget projection, program/organization history, etc.**

**Upload #1**

**Upload #2**

**Upload #3**

### **Additional Information**

In the grant's inaugural year, HRDC focused on significantly enhancing services for Gallatin County residents facing housing instability, particularly those in treatment or recovery. To achieve this, we hired a supportive housing manager to oversee the aforementioned services. This year, we are requesting continued support for operational costs associated with providing these vital supportive housing services to our clients.

We appreciate your consideration of this request and look forward to collaborating with you to address the critical issues and needs identified in the 2024 Montana Opioid Abatement Trust Grants.





## File Attachment Summary

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### *Applicant File Uploads*

- HRDC Homeless Services Program Budget FY25.xlsx - Budget.pdf
- IRS Determination Letter.pdf

HRDC Homeless Services			
	Budget	Actuals	Budget
Revenues	FY 2024-25	6/30/25	FY 2025-26
Grant Revenue	(\$104,674.00)	(\$72,641.93)	\$0.00
Contract Revenue	\$0.00	\$0.00	(\$250,000.00)
Rental Income	(\$128,748.00)	(\$130,590.73)	(\$126,000.00)
City/County/Local Government	(\$543,680.00)	(\$517,518.73)	(\$485,000.00)
Sale of Homes	\$0.00	\$0.00	\$0.00
Contributions – Food	\$0.00	(\$9,591.09)	\$0.00
Contributions – United Way	\$0.00	\$0.00	\$0.00
Contributions – Other	(\$360,000.00)	(\$202,164.91)	(\$285,000.00)
Contributing – Pledges	\$0.00	\$0.00	\$0.00
Investment Income (net)	\$0.00	\$0.00	\$0.00
Fund Raising	\$0.00	(\$76,739.20)	(\$80,000.00)
Gain on Sale of Assets	\$0.00	\$0.00	\$0.00
Other Revenue	\$0.00	(\$18,892.69)	\$0.00
Temporary Restriction Released	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>	<b>(\$1,137,102.00)</b>	<b>(\$1,028,139.28)</b>	<b>(\$1,226,000.00)</b>
Transfers			
Transfers In	(\$27,000.00)	(\$253,904.13)	(\$57,000.00)
Transfers Out	\$0.00	\$55,438.80	\$0.00
<b>Total Transfers</b>	<b>(\$27,000.00)</b>	<b>(\$198,465.33)</b>	<b>(\$57,000.00)</b>
Expenses			
Shared Cost Pools	\$192,983.18	\$178,000.31	\$181,694.55
Intercompany Eliminations	\$0.00	\$0.00	\$0.00
Salaries & Fringe	\$962,388.00	\$1,047,486.81	\$1,184,944.00
Bad Debt	\$0.00		\$18,000.00
Client Assistance	\$28,000.00	\$15,457.00	\$12,000.00
Closing Costs and Housing Fees	\$0.00		\$0.00
Contract Services	\$6,000.00		\$17,100.00
Cost of Goods Sold	\$0.00		\$0.00
Depreciation and Amortization	\$0.00		\$0.00
Food	\$0.00		\$0.00
Fundraising	\$3,000.00		\$3,500.00
Insurance	\$25,600.00	\$20,084.37	\$21,100.00
Interest	\$22,000.00	\$23,596.98	\$22,000.00
Legal and Audit	\$0.00	\$3,050.00	\$0.00
Loans Forgiven	\$0.00		\$0.00
Office Costs	\$2,500.00	\$7,546.36	\$60.00
Other Expenses	\$20.00	\$1,951.58	\$50.00
Outreach	\$1,000.00		\$3,000.00
Repairs and Maintenance	\$104,500.00	\$24,597.16	\$69,450.00
Space and Occupancy Costs	\$259,405.00	\$254,112.26	\$355,024.00
Subgrants	\$0.00		\$0.00
Supplies	\$78,000.00	\$53,706.84	\$57,000.00
Training	\$7,000.00	\$5,024.09	\$6,200.00
Travel and Transportation	\$1,500.00	\$1,510.16	\$4,080.00
<b>Total Expenses</b>	<b>\$1,693,896.18</b>	<b>\$1,636,123.92</b>	<b>\$1,955,202.55</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$529,794.18)</b>	<b>(\$409,519.31)</b>	<b>(\$672,202.55)</b>

**Internal Revenue Service**

**Department of the Treasury**

**P. O. Box 2508  
Cincinnati, OH 45201**

**Date:** May 10, 2000

Human Resources Development Council of District IX Inc  
321 E Main Ste 300  
Bozeman, MT 59715

**Person to Contact:**

Felicia Johnson #31-04013  
Customer Service Representative

**Toll Free Telephone Number:**

8:00 a.m. to 9:30 p.m. EST  
877-829-5500

**Fax Number:**

513-263-3756

**Federal Identification Number:**

81-0350886

Dear Sir or Madam:

This letter is in response to your telephone request for a copy of your organization's determination letter.

Our records indicate that a determination letter issued in July 1975, granted your organization exemption from federal income tax under section 501(c)(3) of the Internal Revenue Code. That letter is still in effect.

Based on information subsequently submitted, we classified your organization as one that is not a private foundation within the meaning of section 509(a) of the Code because it is an organization described in sections 509(a)(1) and 170(b)(1)(A)(vi).

This classification was based on the assumption that your organization's operations would continue as stated in the application. If your organization's sources of support, or its character, method of operations, or purposes have changed, please let us know so we can consider the effect of the change on the exempt status and foundation status of your organization.

Your organization is required to file Form 990, Return of Organization Exempt from Income Tax, only if its gross receipts each year are normally more than \$25,000. If a return is required, it must be filed by the 15th day of the fifth month after the end of the organization's annual accounting period. The law imposes a penalty of \$20 a day, up to a maximum of \$10,000, when a return is filed late, unless there is reasonable cause for the delay.

All exempt organizations (unless specifically excluded) are liable for taxes under the Federal Insurance Contributions Act (social security taxes) on remuneration of \$100 or more paid to each employee during a calendar year. Your organization is not liable for the tax imposed under the Federal Unemployment Tax Act (FUTA).

Organizations that are not private foundations are not subject to the excise taxes under Chapter 42 of the Code. However, these organizations are not automatically exempt from other federal excise taxes.

Donors may deduct contributions to your organization as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to your organization or for its use are deductible for federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

MAY 15 2000

*Fiscal*

Human Resource Development Council of District IX Inc  
81-0350886

Your organization is not required to file federal income tax returns unless it is subject to the tax on unrelated business income under section 511 of the Code. If your organization is subject to this tax, it must file an income tax return on the Form 990-T, Exempt Organization Business Income Tax Return. In this letter, we are not determining whether any of your organization's present or proposed activities are unrelated trade or business as defined in section 513 of the Code.

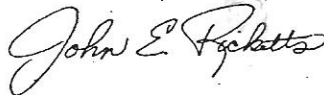
The law requires you to make your organization's annual return available for public inspection without charge for three years after the due date of the return. You are also required to make available for public inspection a copy of your organization's exemption application, any supporting documents and the exemption letter to any individual who requests such documents in person or in writing. You can charge only a reasonable fee for reproduction and actual postage costs for the copied materials. The law does not require you to provide copies of public inspection documents that are widely available, such as by posting them on the Internet (World Wide Web). You may be liable for a penalty of \$20 a day for each day you do not make these documents available for public inspection (up to a maximum of \$10,000 in the case of an annual return).

Because this letter could help resolve any questions about your organization's exempt status and foundation status, you should keep it with the organization's permanent records.

If you have any questions, please call us at the telephone number shown in the heading of this letter.

This letter affirms your organization's exempt status.

Sincerely,

A handwritten signature in cursive script, reading "John E. Ricketts".

John E. Ricketts  
Director, TE/GE CAS