

Harm Reduction & Benefits Access Program at The Billings Urban Indian Health & Wellness Center

2025 Montana Opioid Abatement Trust Grants

Native American Development Corporation

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Application Form

Region Selection

To collaborate with someone else on this request, click the blue "Collaborate" button in the top-right corner.

Project Name*

Harm Reduction & Benefits Access Program at The Billings Urban Indian Health & Wellness Center

You may only select one Abatement Region, if you are applying for funding from more than one region you will need to fill out and submit a separate application for each region.

Select Multi County Abatement Region OR Metro Region*

Select the Multi-County Abatement Region **OR** the Metro Region you are requesting grant funds from. Click [HERE](#) for a detailed map of Multi-County Regions and Metro Regions.

Yellowstone County Metro Region

Application Overview

About the Organization/Program*

Give a brief description of the Organization/Program/Project. Include the mission statement and the services provided.

The Native American Development Corporation (NADC) is a 501(c)(3) nonprofit organization dedicated to the economic, social, and health advancement of Native American communities. Founded in 1996, NADC provides business development, healthcare, housing, and workforce solutions to tribal nations and urban Native populations across Montana, Wyoming, North Dakota, and South Dakota.

One of NADC's flagship initiatives is the Billings Urban Indian Health and Wellness Center at the Eagle Seeker Community Center, a culturally responsive health and wellness hub that provides substance use disorder treatment, harm reduction services, mental health support, and community-driven recovery programming for American Indian/Alaska Native (AIAN) individuals and families.

Billings Urban Indian Health & Wellness Center (BUIHWC) offers:

Substance Use Disorder (SUD) Treatment & Recovery Services, integrating Medication-Assisted Treatment (MAT), behavioral health therapy, and peer support
Prevention and Harm Reduction Strategies, including Naloxone distribution, fentanyl test kits, syringe exchange, and overdose prevention education
Comprehensive Behavioral Health Services, providing trauma-informed care, crisis intervention, youth and family counseling, and culturally based healing practices
Community-Based Outreach & Training, empowering individuals with health literacy, workforce development, and housing stabilization support

The opioid epidemic disproportionately impacts AIAN communities, with Native populations experiencing opioid-related deaths at twice the rate of non-Native residents in Montana. To combat this crisis, NADC's Eagle Seeker Community Center blends traditional Indigenous healing methods with evidence-based medical treatment, ensuring holistic and sustainable recovery pathways.

What category does the program fit into*

Check the category/categories the program fits into. You may select more than one option.

Click [HERE](#) for a list of approved opioid remediation uses

- Prevention
- Treatment
- Recovery

Exhibit E List of Opioid Remediation Uses

Schedule A - select all that apply

- A. NALOXENE/OTHER FDA-APPROVED DRUG TO REVERSE OPIOID OVERDOSES
- B. "MAT" DISTRIBUTION & OTHER OPIOID-RELATED TREATMENT
- E. EXPANSION OF WARM HAND-OFF PROGRAMS AND RECOVERY SERVICES
- F. TREATMENT FOR INCARCERATED POPULATION
- G. PREVENTION PROGRAMS
- I. EVIDENCE-BASED DATA COLLECTION & RESEARCH ANALYZING EFFECTIVENESS OF ABATEMENT STRATEGIES

Exhibit E List of Opioid Remediation Uses

Schedule B - select all that apply

- A. TREAT OPIOID USE DISORDER "OUD"
- B. SUPPORT PEOPLE IN TREATMENT & RECOVERY
- C. CONNECTIONS TO CARE
- D. ADDRESS THE NEEDS OF CRIMINAL JUSTICE-INVOLVED PERSONS
- G. PREVENT MISUSE OF OPIOIDS
- H. PREVENT OVERDOSE DEATHS & OTHER HARMS (HARMS REDUCTION)
- J. LEADERSHIP, PLANNING, & COORDINATION
- K. TRAINING
- L. RESEARCH

How does the program meet the Opioid Remediation Guidelines*

In detail, describe how the program fits into the approved Opioid Remediation Guidelines selected in the above question.

Please be specific

The Native American Development Corporation (NADC) and Eagle Seeker Community Center address the opioid epidemic in American Indian/Alaska Native (AIAN) communities through a culturally responsive, evidence-based approach aligned with MOAT's Opioid Remediation Guidelines.

Eagle Seeker Community Center provides substance use disorder (SUD) treatment, harm reduction, and prevention services, blending Indigenous healing traditions with medical best practices for holistic, trauma-informed care.

Alignment with Opioid Remediation Guidelines:

Naloxone & Overdose Prevention – Distributes Naloxone, fentanyl test strips, and harm reduction supplies, with overdose prevention training.

Medication-Assisted Treatment (MAT) & Recovery – Provides MAT for opioid use disorder (OUD), peer recovery coaching, and warm hand-offs to treatment.

Support for Justice-Involved Individuals – Offers SUD treatment and reentry services for incarcerated AIAN individuals.

Community Prevention & Education – Implements youth and family education programs, public outreach, and health literacy initiatives to reduce opioid misuse.

Harm Reduction & Syringe Services – Operates a syringe exchange program, offering safe disposal and infection prevention.

Data & Research – Collects treatment success data, overdose reversal rates, and engagement metrics to enhance service effectiveness.

By integrating culturally appropriate care, harm reduction, and evidence-based treatment, NADC's Eagle Seeker Community Center is reducing overdose deaths, increasing treatment access, and restoring wellness in AIAN communities.

New Program or Existing*

Is the funding intended for a new program or to expand an existing program?

A proposed supplement or expansion to a program.

Fiscal Information

Requested Amount*

\$125,000.00

Program Budget*

How will the funds be allocated? Attach a detailed line item budget breakdown for the program. If the funds are intended for a multi-year program please specify the amount budgeted for each year.

MOAT at BUIHWC Harm Reduction and Benefits Access Program Budget.pdf

Source of Funding*

Does the program currently receive funding from another source? If yes, please explain in detail. (i.e. amount, funding source, etc.)

Grant funding is intended for the creation or expansion of opioid prevention, treatment, and recovery projects. The money is **NOT** meant to replace or supplant existing funding.

Source of Funding

Yes, the Native American Development Corporation (NADC) receives funding from multiple sources to support various healthcare and harm reduction initiatives, including work at the Billings Urban Indian Health & Wellness Center (BUIHWC). These funds support broad program operations but do not cover the specific positions or supplies requested in this proposal.

Current Funding Sources Include:

Indian Health Service (IHS) Title V Contract – Supports core clinical services at BUIHWC (e.g., primary care, behavioral health).

SAMHSA – Provides funding for select substance use disorder (SUD) initiatives.

Montana Healthcare Foundation – Supports harm reduction workforce development and access to culturally responsive care.

Direct Relief – Assists with limited Naloxone procurement and harm reduction supplies.

Rocky Mountain Tribal Leaders Council – Supports outreach and education.

Other private and state grants – Fund targeted projects, such as peer recovery training or housing stability services.

While these sources sustain essential services, none of them fund the Benefits Coordinator or Peer Support Specialist/Navigator roles proposed here, nor do they fully meet the growing demand for Naloxone distribution and overdose prevention support.

Justification for MOAT Funding:

MOAT funding will allow NADC to expand access to care by:

Hiring a full-time Benefits Coordinator and a full-time Peer Support Specialist/Navigator

Increasing community access to Naloxone and overdose prevention training

Enhancing harm reduction efforts without replacing or supplanting any current funding streams

This is a strategic expansion that fills critical service gaps and ensures those most vulnerable to overdose or treatment barriers have consistent, culturally responsive support. The proposed work directly supports MOAT's mission to reduce opioid-related harm through prevention, treatment, and recovery services.

Do you have a Fiscal Agent*

No

Program Abstract

Program Description*

Describe the objectives of this project. Provide a detailed overview of the program, including its purpose, priorities & objectives, and intended results.

Harm Reduction and Benefits Access Program: Montana Opioid Abatement Trust Proposal

The Billings Urban Indian Health & Wellness Center (BUIHWC), a project of the Native American Development Corporation (NADC), is launching the Harm Reduction and Benefits Access Program to protect the most vulnerable members of our Indigenous and urban communities from the ongoing impacts of opioid use disorder.

Purpose & Priorities

The purpose of this program is to reduce opioid-related harm by increasing access to services, supporting people navigating recovery, and removing barriers to care. As Medicaid policies shift and coverage becomes harder to retain (especially for individuals affected by addiction, housing instability, or unemployment) this program steps in to ensure that no one falls through the cracks.

The program's core priorities are:

Increasing access to Medicaid and related resources through one-on-one support and documentation assistance.

Providing trauma-informed, culturally grounded peer support to individuals actively using substances or struggling with recovery.

Distributing Naloxone and other harm reduction supplies to prevent overdose and support survival.

Addressing systemic barriers that prevent Indigenous community members from accessing and maintaining life-saving services.

Program Objectives

This funding will directly support:

A full-time Benefits Coordinator who will assist at least 200 individuals with Medicaid applications, renewals, and appeals. This role is especially crucial as new state and federal rules make retention more difficult for people navigating addiction.

A full-time Peer Support Specialist/Navigator who will provide direct support to at least 150 individuals including walk-in support, referrals to treatment, and guidance on meeting Medicaid eligibility.

The purchase and community-wide distribution of Naloxone kits and overdose prevention materials for individuals at high risk, their families, and local response partners.

Intended Results

Improved access to healthcare for uninsured or underinsured individuals.

Increased retention in treatment programs through personalized support.

Reduction in opioid-related deaths through widespread Naloxone availability.

Strengthened trust between BUIHWC and the community by offering consistent, culturally competent care.

This program is not a pilot or a temporary fix—it is a sustainable investment in long-term recovery and care infrastructure. By supporting essential staff and community-based tools, it ensures that help is available now and that our systems grow stronger for the future.

Specific Goals*

What are the specific goals of the program? List several goals the program hopes to accomplish and how the program intends to meet these goals.

Specific Goals and Implementation Plan

The Billings Urban Indian Health & Wellness Center (BUIHWC) is committed to reducing the opioid epidemic's impact on American Indian/Alaska Native (AI/AN) communities through culturally responsive care. The Harm Reduction and Benefits Access Program expands access to essential services by supporting benefits navigation, peer support, and overdose prevention.

Goal 1: Improve Access to Care and Coverage for Individuals with Opioid Use Disorder (OUD)

Many individuals affected by opioid use face significant barriers to accessing treatment, including challenges with Medicaid enrollment and eligibility. This program helps bridge that gap.

Implementation:

Hire a full-time Benefits Coordinator to assist with Medicaid enrollment, renewals, and navigation of healthcare systems

Support individuals in meeting new Medicaid requirements, particularly those facing housing, employment, or documentation challenges

Goal 2: Expand Overdose Prevention & Harm Reduction Resources

Opioid-related overdose remains a leading cause of preventable death. This program increases access to life-saving harm reduction tools.

Implementation:

Purchase and distribute Naloxone kits and harm reduction materials through UIHWC and partner organizations

Provide overdose response training for individuals, families, and frontline staff

Offer peer-led harm reduction outreach and education

Goal 3: Strengthen Peer Support for Individuals in Recovery

Peer support connects individuals to care, especially those not yet engaged in treatment.

Implementation:

Hire a full-time Peer Support Specialist/Navigator to provide trauma-informed, culturally grounded support

Offer walk-in services, referrals, and personalized harm reduction guidance

Help individuals navigate eligibility requirements and build recovery pathways

Goal 4: Promote Sustainability and Long-Term Impact

This initiative supports sustainable access to recovery and harm reduction services by embedding core roles into UIHWC's care model.

Implementation:

Track measurable outcomes: Medicaid enrollments, peer support interactions, and Naloxone distributions

Integrate these roles into UIHWC's long-term staffing strategy

Use program outcomes to support future funding and continuity of care

By focusing on these goals, the Harm Reduction and Benefits Access Program strengthens survival, access, and trust in communities too often underserved by traditional systems.

Evaluation Method*

Describe how you plan to evaluate the effectiveness of the program and what the method for evaluation will be.

Evaluation Method

The Billings Urban Indian Health & Wellness Center (BUIHWC), operated by the Native American Development Corporation (NADC), uses a data-driven evaluation approach to ensure accountability, track outcomes, and guide continuous improvement. The Harm Reduction and Benefits Access Program will monitor key indicators related to healthcare access, overdose prevention, and peer support, with a focus on measurable impact within AI/AN communities in Billings.

Key Evaluation Metrics

Benefits Access & Care Navigation:

Number of individuals assisted with Medicaid enrollment, renewal, or appeals
 Number of individuals successfully connected to treatment or health services
 Reported barriers to enrollment and resolution outcomes

Peer Support & Recovery Engagement:

Number of individuals receiving peer support and navigation services
 Types of support provided (e.g., harm reduction guidance, referrals, emotional support)
 Participant-reported satisfaction or progress in recovery engagement

Harm Reduction & Overdose Prevention:

Number of Naloxone kits distributed

Number of individuals trained in overdose response
 Reports of kit usage or community impact (qualitative and/or anecdotal)

Evaluation Methods

Case tracking systems and secure internal logs to document support provided, outreach conducted, and services accessed
 Simple client feedback tools, such as follow-up surveys or check-in conversations, to assess satisfaction and unmet needs
 Quarterly summaries of service utilization and outcomes to guide program refinement and report back to funders
 Collaborative learning with community partners to share emerging needs, track local overdose trends, and align outreach efforts

By tracking both numbers and narratives, UIHWC will ensure this program stays responsive, transparent, and sustainable. We are helping real people access care, avoid overdose, and take their next steps in recovery.

Data Source*

What information are you going to collect or use to demonstrate you have accomplished your goals?

The Billings Urban Indian Health & Wellness Center (BUIHWC) will collect both quantitative and qualitative data to evaluate the impact of the Harm Reduction and Benefits Access Program. Evaluation will focus on three main areas: access to care, peer support engagement, and overdose prevention.

1. Access to Care & Benefits Navigation

Number of individuals assisted with Medicaid enrollment, renewals, or appeals

Number of individuals successfully connected to primary care, behavioral health, or treatment programs

Common enrollment barriers identified and addressed

2. Peer Support Services

Number of individuals receiving peer support or harm reduction navigation

Types of support provided (referrals, emotional support, harm reduction tools)

Qualitative notes on participant progress, needs, or stories of impact

3. Overdose Prevention

Number of Naloxone kits distributed

Number of individuals trained in overdose response

Reports of kit use or community-level impact when available

Data Collection Methods

Case tracking logs and referral forms to document support provided and services accessed

Client check-ins and brief satisfaction surveys to understand participant experience

Naloxone distribution logs and training attendance sheets

Quarterly internal reports summarizing key metrics and guiding continuous improvement

This data will help BUIHWC assess whether the program is reaching its intended audience, reducing barriers to care, and expanding life-saving harm reduction efforts in a culturally responsive and sustainable way.

Awareness*

How do you plan to create awareness of this program? Briefly describe what action the program plans to take to create awareness in the community.

Raising Awareness

The Billings Urban Indian Health & Wellness Center (BUIHWC), operated by the Native American Development Corporation (NADC), will use a targeted, community-focused approach to raise awareness about the Harm Reduction and Benefits Access Program. Outreach efforts will ensure that individuals in need and especially those experiencing barriers to care will know how to access services, support, and harm reduction tools.

1. Community Outreach & Relationship Building

Peer-led engagement through in-clinic walk-ins, word of mouth, and trusted recovery networks

Outreach to partner organizations, including shelters, food pantries, and community centers, to share information and make referrals

Participation in local events and health fairs to offer Naloxone training and promote access to benefits support

2. Digital Outreach

Social media posts through BUIHWC channels to share service hours, harm reduction info, and Medicaid enrollment reminders

Website updates to ensure easy access to program information and contact details

3. Printed Materials

Brochures and flyers distributed at BUIHWC, partner locations, and local businesses frequented by at-risk individuals

Culturally responsive messaging that reflects community values and lived experience

This lean awareness strategy will ensure the program remains visible, accessible, and grounded in the relationships that make recovery possible. The Peer Support Specialist and Benefits Coordinator will both serve as trusted points of contact, helping the program grow through real human connection.

Additional Documents

Tax Exempt Organization*

By clicking this box you are confirming the applying organization is a tax exempt organization.

Yes

Tax Exempt Determination Letter*

Please upload a copy of the Organization 501(C)(3) Tax Exempt Determination Letter.

501c3.pdf

Use this section to upload or explain any additional information regarding the program/organization. ie. a detailed budget projection, program/organization history, etc.

Upload #1

[Unanswered]

Upload #2

[Unanswered]

Upload #3

Additional Information

[Unanswered]

File Attachment Summary

Applicant File Uploads

- MOAT at BUIHWC Harm Reduction and Benefits Access Program Budget.pdf
- 501c3.pdf

Harm Reduction and Benefits Access Program Budget

Billings Urban Indian Health & Wellness Center (BUIHWC)

1230 N 30th St, Billings, MT 59101

Montana Opioid Abatement Trust (MOAT) Grant Proposal

Submitted: May 27, 2025

Budget Narrative

The Billings Urban Indian Health & Wellness Center (BUIHWC), operated by the Native American Development Corporation (NADC), respectfully requests \$125,000 from the Montana Opioid Abatement Trust (MOAT) to support the *Harm Reduction and Benefits Access Program*. This funding will allow BUIHWC to hire and sustain two full-time staff positions and expand community-based overdose prevention efforts.

Personnel – \$100,000

- **Benefits Coordinator (1.0 FTE) – \$50,000**
This staff member will provide direct assistance with Medicaid enrollment, renewal, and appeals; support individuals facing documentation and eligibility barriers; and help connect patients to treatment and recovery services.
- **Peer Support Specialist/Navigator (1.0 FTE) – \$50,000**
This individual will offer culturally grounded peer support, harm reduction education, walk-in guidance, and referrals. They will work closely with community partners to ensure individuals not currently eligible for care still receive compassionate, supportive navigation.

Harm Reduction Supplies – \$25,000

- **Naloxone Kits** – Purchase and distribution of overdose reversal kits to individuals, families, and front-line providers.
- **Overdose Prevention Training** – Materials, outreach, and basic event costs for community-based training sessions and awareness campaigns.
- **Harm Reduction Materials** – Supplemental supplies such as gloves, sharps containers, alcohol wipes, and printed educational tools to support safe use and survival.

This budget reflects a lean and focused approach to expanding opioid prevention and recovery services without duplicating existing efforts. All requested funds will be used to **enhance access, reduce overdose risk, and build long-term recovery capacity** within Indigenous and urban communities in Billings.

INTERNAL REVENUE SERVICE
P. O. BOX 2508
CINCINNATI, OH 45201

DEPARTMENT OF THE TREASURY

Date: MAR 09 2001

Employer Identification Number:
81-0512124

DLN:
17053041743001

NATIVE AMERICAN DEVELOPMENT
CORPORATION
207 N BROADWAY BR-1A
BILLINGS, MT 59101-1951

Contact Person:
DAVID V SCIAN ID# 31369

Contact Telephone Number:
(877) 829-5500

Our Letter Dated:
May 1997

Addendum Applies:
No

Dear Applicant:

This modifies our letter of the above date in which we stated that you would be treated as an organization that is not a private foundation until the expiration of your advance ruling period.

Your exempt status under section 501(a) of the Internal Revenue Code as an organization described in section 501(c)(3) is still in effect. Based on the information you submitted, we have determined that you are not a private foundation within the meaning of section 509(a) of the Code because you are an organization of the type described in section 509(a)(1) and 170(b)(1)(A)(vi).

Grantors and contributors may rely on this determination unless the Internal Revenue Service publishes notice to the contrary. However, if you lose your section 509(a)(1) status, a grantor or contributor may not rely on this determination if he or she was in part responsible for, or was aware of, the act or failure to act, or the substantial or material change on the part of the organization that resulted in your loss of such status, or if he or she acquired knowledge that the Internal Revenue Service had given notice that you would no longer be classified as a section 509(a)(1) organization.

You are required to make your annual information return, Form 990 or Form 990-EZ, available for public inspection for three years after the later of the due date of the return or the date the return is filed. You are also required to make available for public inspection your exemption application, any supporting documents, and your exemption letter. Copies of these documents are also required to be provided to any individual upon written or in person request without charge other than reasonable fees for copying and postage. You may fulfill this requirement by placing these documents on the Internet. Penalties may be imposed for failure to comply with these requirements. Additional information is available in Publication 557, Tax-Exempt Status for Your Organization, or you may call our toll free number shown above.

If we have indicated in the heading of this letter that an addendum applies, the addendum enclosed is an integral part of this letter.

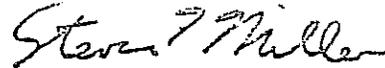
Letter 1050 (DO/CG)

NATIVE AMERICAN DEVELOPMENT

Because this letter could help resolve any questions about your private foundation status, please keep it in your permanent records.

If you have any questions, please contact the person whose name and telephone number are shown above.

Sincerely yours,

A handwritten signature in cursive script that reads "Steven T. Miller".

Steven T. Miller
Director, Exempt Organizations