

Detention Center Medical Provider and MAT Bridges Program

2026 Montana Opioid Abatement Trust Grants

Lewis and Clark County Sheriff's Office

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Application Form

Region Selection

To collaborate with someone else on this request, click the blue "Collaborate" button in the top-right corner.

Project Name*

Detention Center Medical Provider and MAT Bridges Program

You may only select one Abatement Region, if you are applying for funding from more than one region you will need to fill out and submit a separate application for each region.

Select Multi County Abatement Region OR Metro Region*

Select the Multi-County Abatement Region **OR** the Metro Region you are requesting grant funds from. Click [HERE](#) for a detailed map of Multi-County Regions and Metro Regions.

Lewis & Clark County Metro Region

Regional Funding Request*

If you are applying to multiple regions, please select all the regions to which you are submitting applications.

N/A

Application Overview

About the Organization/Program*

Give a brief description of the Organization/Program/Project. Include the mission statement and the services provided.

The Detention Center Medical Provider and MAT Bridges Program is a collaborative initiative between Lewis and Clark County's Sheriff's Office and Department of Criminal Justice Services. The program operates in the Lewis and Clark County Detention Center and is designed to provide evidence-based medical and behavioral health services to incarcerated individuals with a focus on addressing opioid use disorder and co-occurring conditions.

The mission of the Lewis and Clark County Sheriff's Office is to provide professional law enforcement services in partnership with the community. Its vision is to enhance the quality of life in Lewis and Clark County through progressive law enforcement, quality personnel, innovative training, and the incorporation of the latest technology. The Department of Criminal Justice Services operates under the mission of the Lewis and Clark County Criminal Justice Coordinating Council, which exists to improve community safety and ensure the equitable and efficient treatment of defendants, offenders, and victims.

Through this partnership, the Detention Center Medical Provider and MAT Bridges Program supports shared goals of public safety, equity, and community well-being by providing on-site medical care within the detention setting with a focus on individuals experiencing or at risk of opioid use disorder. Program services

include medical assessments and treatment provided by a contracted medical provider, delivery and management of medications for opioid use disorders through the Medication Assisted Treatment (MAT) Bridges Program, treatment of co-occurring mental health and substance use disorders, and coordination of care during detention and at release. The program also includes behavioral health coordination to support continuity of care and linkage to community-based treatment and recovery services.

What category does the program fit into*

Check the category/categories the program fits into. You may select more than one option.

Click [HERE](#) for a list of approved opioid remediation uses

- Treatment
- Recovery

Exhibit E List of Opioid Remediation Uses

Schedule A - select all that apply

- B. "MAT" DISTRIBUTION & OTHER OPIOID-RELATED TREATMENT
- F. TREATMENT FOR INCARCERATED POPULATION

Exhibit E List of Opioid Remediation Uses

Schedule B - select all that apply

- A. TREAT OPIOID USE DISORDER "OUD"
- B. SUPPORT PEOPLE IN TREATMENT & RECOVERY
- C. CONNECTIONS TO CARE
- D. ADDRESS THE NEEDS OF CRIMINAL JUSTICE-INVOLVED PERSONS

How does the program meet the Opioid Remediation Guidelines*

Provide a detailed explanation of how the program fits into the approved Opioid Remediation Guidelines selected in the above question.

Please be specific

The Detention Center Medical Provider and MAT Bridges Program have three main components:

- 1) Continuation of our Year 1 MOAT funding to support a contracted medical provider to offer medical services in the Detention Center. The medical provider shall conduct clinical assessments, initiate or continue MOUD services, manage co-occurring conditions within scope, and provide primary care services to incarcerated individuals with medical needs. This comprehensive medical care advances Schedule B-D by ensuring access to stabilization and necessary healthcare for a population disproportionately impacted by substance use and unmet medical needs. Grant funds are requested to support a second year of contracted medical provider services in the Detention Center.
- 2) The MAT Bridges Program provides evidence-based treatment for opioid use disorder (OUD) within the Detention Center. Through this program, individuals diagnosed with OUD receive medications for opioid use

disorder (MOUD), clinical oversight, and coordinated care during incarceration. By delivering MOUD within a correctional setting, the program fulfills Schedule A-B, Schedule A-F, and Schedule B-A through direct provision of evidence-based OUD treatment to detained individuals. Grant funds are requested to cover the cost of MOUD and necessary co-occurring mental health medications to reduce financial and systemic barriers to treatment access.

3) A Behavioral Health Case Manager housed in the Detention Center to coordinate the MAT Bridges Program, support treatment engagement during detention, and facilitate linkage to community-based MOUD and recovery services upon release. This position advances Schedule B-B and Schedule B-C. Grant funds are requested to support 0.25 FTE of this position. Overall, grant funds are requested to sustain and strengthen a comprehensive, evidence-based program that reduces barriers to treatment and improves health outcomes for justice-involved individuals.

New Program or Existing*

Is the funding intended for a new program or to expand an existing program?

A proposed supplement or expansion to a program.

Fiscal Information

Requested Amount*

\$215,318.00

Program Budget*

How will the funds be allocated? Attach a detailed line item budget breakdown for the program. If the funds are intended for a multi-year program please specify the amount budgeted for each year.

Lewis and Clark County_MOAT Budget_Year 2.pdf

Source of Funding*

Does the program currently receive funding from another source? If yes, please explain in detail. (i.e. amount, funding source, etc.)

Grant funding is intended for the creation or expansion of opioid prevention, treatment, and recovery projects. The money is **NOT** meant to replace or supplant existing funding.

The MAT Bridges Program was previously funded through the federal Comprehensive Opioid, Stimulant, and Substance Use Program (COSSUP) from October 2020 through September 30, 2025. COSSUP funding supported medications for opioid use disorder (MOUD) and co-occurring medications, and a portion of the Behavioral Health Case Manager's time dedicated to coordinating the MAT Bridges Program.

Following the end of COSSUP funding, the Behavioral Health Case Manager position continues to be supported in part by the Montana Healing and Ending Addiction through Recovery and Treatment (HEART) Fund; however, HEART funding supports general behavioral health services and does not include dedicated effort toward coordination of the MAT Bridges Program. Continued funding is needed to support 0.25 FTE specifically allocated to MAT Bridges Program coordination.

Since October 2025, the cost of MOUD and co-occurring medications has been temporarily covered using County opioid settlement funds. This funding source is limited (ends June 30, 2026) and not sustainable long-term.

The contractual medical provider position is presently funded through Year 1 with Montana Opioid Abatement Trust (MOAT) funding and is not supported through the County's general fund or other ongoing funding streams.

Additional MOAT funding is being requested to sustain the medical provider services, cover MOUD and co-occurring medication costs, and support dedicated behavioral health case management time necessary to operate the MAT Bridges Program.

Do you have a Fiscal Agent*

Yes

Fiscal Agent Contact Info

Fiscal Agent Name*

Sherryl Martin

Fiscal Agent Email Address*

smartin@lccountymt.gov

Program Abstract

Program Description*

Describe the objectives of this project. Provide a detailed overview of the program, including its purpose, priorities & objectives, and intended results.

The Detention Center Medical Provider and MAT Bridges Program is designed to provide evidence-based medical and behavioral health treatment to incarcerated individuals, with a primary focus on addressing opioid use disorder (OUD) through the MAT Bridges Program. The purpose of the project is to ensure access to medications for opioid use disorder (MOUD), coordinated medical care, and continuity of treatment for justice-involved individuals during detention and upon release, a population that is disproportionately impacted by opioid-related harm.

The program's priorities are to stabilize individuals with OUD during incarceration, ensure safe and appropriate medical care within the detention setting, address co-occurring behavioral health conditions that impact treatment engagement, and strengthen connections to community-based treatment. By integrating medical provider services, behavioral health coordination, and medication support, the program seeks to reduce gaps in care that commonly occur during incarceration and reentry.

Grant funds will support a contractual medical provider who delivers medical care within their scope of practice to incarcerated individuals, excluding dental and other specialty services. The medical provider

conducts clinical assessments, prescribes and manages MOUD, monitors treatment effectiveness, and addresses acute and chronic medical needs related to stabilization and continuity of care. This role is essential to the operation of the MAT Bridges Program and ensures that individuals receiving MOUD have consistent access to evidence-based treatment.

The program will also support the cost of MOUD and co-occurring mental health and substance use disorder medications, recognizing that untreated co-occurring conditions are a significant barrier to successful OUD treatment. Addressing these needs supports treatment adherence, improves stabilization, and enhances overall health outcomes for program participants.

In addition, the program includes 0.25 FTE of a Behavioral Health Case Manager to coordinate and operate the MAT Bridges Program. This position is responsible for identifying individuals receiving MOUD, supporting communication between medical and nursing staff, tracking program participation for reporting purposes, and facilitating linkage to community-based treatment and recovery services upon release. This coordination strengthens continuity of care and supports sustained engagement in treatment beyond detention.

The intended results of the program include increased access to MOUD for incarcerated individuals with OUD, improved stabilization during detention, enhanced coordination of care, and stronger connections to ongoing treatment and recovery services following release.

Through these efforts, the program builds a sustainable, evidence-based approach to treating opioid use disorder within the criminal justice system and supports improved health outcomes for individuals and the broader community.

Specific Goals*

Describe the primary goals your program seeks to achieve. For each goal, explain how the program intends to accomplish it.

1) Provide timely screening and access to non-urgent medical care, including MOUD and co-occurring services.

Baseline: Before Year 1, detainees waited 2–4+ weeks to see a provider due to off-site transport and staffing limits. MAT Bridges/MOUD participants sometimes waited months as transports were prioritized by severity. Year 1 Impact: An on-site provider began July 2025. Detainees with non-urgent needs and MAT Bridges participants are now seen within one week, often sooner.

Year 2 Goal: Maintain access within one week or less.

Performance Measures: Compared to baseline to ensure sustained or improved access. Metrics include: unduplicated number screened for OUD; number/percentage screening positive; unduplicated number enrolling in MAT Bridges; unduplicated number served; and total service episodes. Additional tracking includes time from screening to enrollment and from medical request to visit. Monthly and YTD comparisons will demonstrate effectiveness.

2) Reduce reliance on external transports by sustaining on-site services.

Baseline: 22–37 transports per month.

Year 1 Impact: Reduced to 9–18 per month, primarily for emergencies, dental, and vision.

Year 2 Goal: Maintain timely on-site care and keep transports at ≤10 per month on average.

Performance Measures: Monthly and YTD tracking of unduplicated individuals transported externally for medical visits.

3) Remove financial barriers to care and medications.

Background: Through Sept 2025, a federal grant covered MOUD and co-occurring medications. Since expiration, county opioid funds support MOUD and mental health prescriptions.

Year 2 Goal: Continue providing MOUD and co-occurring medications at no cost to detainees.

Performance Measures: Track unduplicated number and percentage receiving medical services and medications, including OUD, alcohol use disorder, other SUDs, and mental health needs, reported monthly and YTD.

4) Improve continuity of care for MAT Bridges participants

Background: Since 2020, the Case Manager has screened requests, determined eligibility, referred to medical, and coordinated with detention staff, courts, Probation & Parole, attorneys, and community providers to ensure continuity during incarceration and upon release.

Year 2 Goal: Increase coordination and documented referrals to community-based MOUD and behavioral health providers upon release.

Performance Measures: Track the unduplicated number and percentage referred to community treatment monthly and year-to-year.

Evaluation Method*

Please explain in detail how you will gauge the effectiveness and overall impact of the program. What specific evaluation methods, tools, or metrics will you use to measure success.

The effectiveness and overall impact of the Detention Center Medical Provider and MAT Bridges Program will be evaluated using a combination of quantitative program metrics and operational measures. Evaluation methods will build upon the established reporting framework used in the YEAR 1 funding period to ensure consistency, reliability, and continuity of data collection.

Program performance will be measured using routine data collected through Detention Center screening tools, medical provider documentation, and MAT Bridges Program tracking systems. Quantitative metrics will be tracked monthly and year-to-date and will include the unduplicated number of individuals screened for opioid use disorder; the number and percentage of individuals who screen positive for opioid use disorder with and without other substances; the number and percentage of individuals screened for alcohol use disorder and other substance use disorders; and the number and percentage of individuals requiring mental health medications, with and without an opioid use disorder. These measures assess the program's ability to identify and engage individuals with treatment needs.

Treatment access and service delivery will be evaluated by tracking the unduplicated number of individuals served by the contracted medical provider, the total number of medical provider service episodes, and the unduplicated number and percentage of individuals served who have an opioid use disorder. These metrics provide insight into program reach, utilization, and alignment of services with identified needs. Continuity of care will be evaluated through tracking participation in the MAT Bridges Program, including the unduplicated number of individuals joining the program and the role of behavioral health coordination in facilitating referrals to community-based treatment upon release.

Data Source*

What data or evidence will you collect to show you are meeting your program goals? What specific information, metrics and documentation will you provide to demonstrate the program objectives have been achieved.

The Detention Center Medical Provider and MAT Bridges Program will utilize existing, standardized documentation tools and operational records to collect data and demonstrate progress toward program goals. Primary data sources include a medical provider visit form completed by nursing staff at each medical provider encounter and detention center transport logs. These tools provide consistent, reliable data for monitoring program performance and evaluating outcomes.

The medical provider visit form is completed by nursing staff during each medical provider visit and captures information necessary to track service delivery and treatment engagement. Data collected through this form includes the unduplicated number of individuals served by the medical provider, total number of medical provider service episodes, identification of opioid use disorder and other substance use disorders, participation in the MAT Bridges Program, and the provision of medications for opioid use disorder and co-occurring conditions.

Detention center transport logs will be used to document the number of external medical transports, including transports for MAT assessments and other off-site medical care visits. These logs provide data to evaluate changes in transport volume over time.

Additional supporting documentation will include MAT Bridges Program tracking records maintained by behavioral health staff, which capture program enrollment, coordination activities, and referrals to community-based treatment. Together, these data sources will be used to produce required reports demonstrating progress toward program objectives related to treatment access, care coordination, and reduced reliance on external services.

Awareness*

How do you plan to create awareness of this program? Briefly describe what action the program plans to take to create awareness in the community.

Awareness of the Detention Center Medical Provider and MAT Bridges Program will be created primarily through internal and partner-focused communication rather than public outreach. Within the detention center, awareness will be maintained through ongoing coordination and communication between the medical provider, nursing staff, behavioral health staff, and detention staff to ensure individuals eligible for services are identified and referred appropriately.

Externally, program awareness will be supported through coordination with community-based treatment providers and partner agencies involved in continuity of care for individuals upon release. Information about the program and referral processes will be shared with relevant partners to support linkage to ongoing treatment and recovery services.

Program activities and outcomes will also be communicated through required reporting to the Montana Opioid Abatement Trust and, when appropriate, through presentations or updates to local stakeholders and governing bodies. These efforts ensure transparency, support collaboration, and promote awareness of the program's role in addressing opioid use disorder among justice-involved individuals.

Additional Documents

Tax Exempt Organization*

By clicking this box you are confirming the applying organization is a tax exempt organization.

Yes

Tax Exempt Determination Letter*

Please upload a copy of the Organization 501(C)(3) Tax Exempt Determination Letter.

Lewis and Clark County_IRS Determination Letter.pdf

Use this section to upload or explain any additional information regarding the program/organization. ie. a detailed budget projection, program/organization history, etc.

Upload #1

Upload #2

Upload #3

Additional Information

In the event the full request can't be fulfilled, this program can proceed with reduced funding with the understanding that the goals and outcomes outlined above would need to be scaled down. Thank you for your consideration of the full request.

File Attachment Summary

Applicant File Uploads

- Lewis and Clark County_MOAT Budget_Year 2.pdf
- Lewis and Clark County_IRS Determination Letter.pdf

Lewis and Clark County MOAT Budget Request - Year 2

Treatment & Recovery Remediation Uses Categories	Request (\$)
<i>[Schedule B-D]</i> Contractual Physician	\$ 115,200.00
<i>[Schedules B-B, B-C]</i> Behavioral Health Case Manager (.25 FTE)	\$ 20,118.00
<i>[Schedules A-B, A-F, B-A]</i> MOUD & Co-Occurring Medications	\$ 80,000.00
Total Request	\$ 215,318.00

Budget Justification

Contractual Physician Justification:

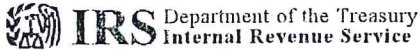
Cost is based on an average of 12hrs a week to include on-call services, for a total of \$9,600 monthly. Professional Services Contract in place with monthly invoices issued to the County following duties performed based on scope of service.

BH Case Manager (.25 FTE) Justification:

Coordination of MAT Bridges Program \$61,901 (Salary) + 18,570 (Fringe at 30%) * 25% (Effort toward program)

MOUD & Co-Occurring Medications Justification:

From July through December 2025, the average monthly cost of MOUD and co-occurring medications was \$7,437.16. Projected over a 12-month period, this equates to an estimated annual cost of \$89,245.88 to the Detention Center. The requested amount of \$80,000 represents a substantial portion of the anticipated annual medication expense and will directly support continued access to medically necessary MOUD and co-occurring behavioral health medications for eligible individuals.



Department of the Treasury
Internal Revenue Service

P.O. Box 2508
Cincinnati OH 45201

In reply refer to: 0248219411
Oct. 06, 2009 LTR 4076C E0
81-6001383 000000 00

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BODC: TE

COUNTY OF LEWIS & CLARK
% OFFICE OF COUNTY PERSONNEL
316 N PARK AVE
HELENA MT 59623-0001

Federal Identification Number: 81-6001383
Person to Contact: Laura Botkin
Toll Free Telephone Number: 1-877-829-5500

Dear Taxpayer:

This responds to your request for information about your federal tax status. Our records do not specify your federal tax status. However, the following general information about the tax treatment of state and local governments and affiliated organizations may be of interest to you.

GOVERNMENTAL UNITS

Governmental units, such as States and their political subdivisions, are not generally subject to federal income tax. Political subdivisions of a State are entities with one or more of the sovereign powers of the State such as the power to tax. Typically they include counties or municipalities and their agencies or departments. Charitable contributions to governmental units are tax-deductible under section 170(c)(1) of the Internal Revenue Code if made for a public purpose.

ENTITIES MEETING THE REQUIREMENTS OF SECTION 115(1)

An entity that is not a governmental unit but that performs an essential government function may not be subject to federal income tax, pursuant to Code section 115(1). The income of such entities is excluded from the definition of gross income as long as the income (1) is derived from a public utility or the exercise of an essential government function, and (2) accrues to a State, a political subdivision of a State, or the District of Columbia. Contributions made to entities whose income is excluded income under section 115 may not be tax deductible to contributors.

TAX-EXEMPT CHARITABLE ORGANIZATIONS

An organization affiliated with a State, county, or municipal government may qualify for exemption from federal income tax under section 501(c)(3) of the Code, if (1) it is not an integral part of the government, and (2) it does not have governmental powers inconsistent with exemption (such as the power to tax or to exercise enforcement or regulatory powers). Note that entities may meet the requirements of both sections 501(c)(3) and 115 under certain circumstances. See Revenue Procedure 2003-12, 2003-1 C.B. 316.


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 COUNTY OF LEWIS & CLARK
% OFFICE OF COUNTY PERSONNEL
316 N PARK AVE
HELENA MT 59623-0001

022242

CUT OUT AND RETURN THE VOUCHER AT THE BOTTOM OF THIS PAGE IF YOU ARE MAKING A PAYMENT,
EVEN IF YOU ALSO HAVE AN INQUIRY.

 The IRS address must appear in the window.

0248219411


BODCD-TE

Use for payments

Letter Number: LTR4076C
Letter Date : 2009-10-06
Tax Period : 000000



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INTERNAL REVENUE SERVICE
P.O. Box 2508
Cincinnati OH 45201


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